



National **Public Safety**
PARTNERSHIP

2021
ANNUAL
REPORT

Crime data and site activities included in this report were provided by the PSP sites and have not been independently verified.

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Message From the PSP Team

The National Public Safety Partnership (PSP) was established by the U.S. Department of Justice (DOJ) to provide an innovative framework to enhance federal support of state, local, and tribal law enforcement and prosecution authorities in increasing public safety.

PSP began as a pilot program, the Violence Reduction Network, in 2014 and is designed to promote interagency coordination by leveraging specialized law enforcement expertise with dedicated prosecutorial resources to promote public and community safety.

PSP serves as a DOJ-wide program that enables participating sites to consult with and receive expedited, coordinated training and technical assistance (TTA) and an array of resources from DOJ to enhance local public safety strategies. This model enables DOJ to provide jurisdictions of different sizes and diverse cities to build their capacities to address violent crime challenges. PSP has engaged with more than 50 sites since the program's inception.

The year 2021 was one of remarkable expansion for PSP.

PSP hosted its first virtual summit April 21–22, 2021. The summit included two days of presentations that focused on national violent crime and criminal justice issues. Topics varied from community engagement and federal partnerships to constitutional policing and technology. The summit also showcased PSP's new Virtual Academy. PSP's Virtual Academy opened in 2021 and includes no-cost virtual courses on law enforcement topics identified to be of great importance to the PSP network and beyond.

As the COVID-19 pandemic continued throughout 2021, the PSP team continued to find ways to provide TTA to the field. Concentrating on the PSP core focus areas, the PSP team provided virtual events to the sites, which included a three-part webinar series on constitutional policing and a four-part prosecution forum discussing topics like managing digital

PSP by the Numbers



evidence and crime strategy units. PSP also hosted multiple community of practice events for crime analysts, prosecutors, technologists, public information officers, and law enforcement leaders. These events covered topics such as social network analysis, summer violence rates, building community trust, and social media exploitation.

During 2021, PSP also hosted multiple virtual peer exchanges and assessments. The PSP sites learned more about nonfatal shooting investigations, collective efficacy, focused deterrence, real-time crime centers, and other violent crime reduction strategies through these peer exchanges. Sites also received over 65 recommendations from various assessments, and some sites were able to create their PSP strategic plans so that the PSP work can be sustained at their sites for years to come.

The PSP team would like to acknowledge and thank the PSP site executive leadership, the U.S. Attorneys, and our exceptional support team for their dedication to the success of the PSP program. Certainly, 2021 brought a new set of challenges to public safety, and we are proud of the PSP sites for their commitment to embracing the challenges and creating innovative solutions to help make the PSP 2021 year such a success!

—The PSP Support Team

Welcome 2021 Sites

In October 2021, DOJ announced the selection of ten* new sites to join the PSP program. The following sites were selected:



Antioch, California



Aurora, Colorado



Charleston, South Carolina



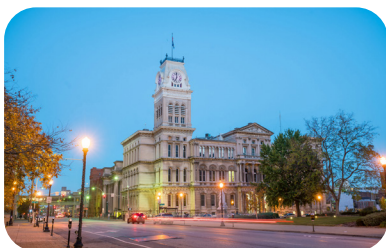
North Charleston, South Carolina



Chattanooga, Tennessee



Gary, Indiana



Louisville, Kentucky



Philadelphia, Pennsylvania



Phoenix, Arizona



Richmond, Virginia



Shreveport, Louisiana

**Charleston and North Charleston, South Carolina, together are considered one PSP site.*

Throughout November and December, DOJ hosted listening sessions for each of the new sites. The introductory sessions provided local leaders an opportunity to share with DOJ the issues facing their communities, such as major violent crime concerns. DOJ leaders were able to provide the sites with background on the program, details on what to expect throughout the engagement, and introductions to the PSP team members who will help facilitate their participation in the program.

Virtual Resources

During 2021, PSP continued to pivot more toward virtual TTA because of the ongoing COVID-19 pandemic. These virtual resources included peer exchanges, community of practice events, site calls, assessments, strategic planning, webinars, virtual courses, and a virtual summit. Below are some examples of these virtual resources.

Virtual Webinars

Utilizing Geographic Information Systems to Drive Crime Analysis—January 7

Better policing requires access to information that is timely, accurate, and actionable. The use of a geographic information system (GIS) by a law enforcement agency can help in this endeavor. A GIS is a technological solution that provides the ability to analyze crimes spatially for patterns. The platform also makes it possible to provide accurate maps and recommendations for the strategic placement of resources. A GIS is an excellent tool for crime prevention, and its use can result in crime decreases. This webinar covered best practices in the use of GISs to provide timely and accurate information, restructure resources, and aid in crime prevention efforts.



Office on Violence Against Women Listening Session—April 8

PSP site representatives joined together in a collegial conversation to share their unique expertise with the Office on Violence Against Women. The discussion focused on the law enforcement community's experiences in responding to, prosecuting, and preventing domestic violence and sexual assault crimes (including dating violence and stalking).

U.S. Attorneys PSP Update—April 29

The U.S. Attorneys for the PSP sites were provided a webinar from PSP Director Kristie Brackens to learn more about the PSP program. The presentation included information on the PSP focus areas, a TTA overview, PSP accomplishments, federal partnerships, the PSP Summit, the PSP TTA providers (CNA and the Institute for Intergovernmental Research [IIR]), and strategic planning.

Introduction to PSP—May 26

This program overview webinar was held to inform cities that were interested in applying for the partnership. Attendees learned about the PSP program, the types of TTA available as part of their engagement, and the process for applying.

LELCoP: June Roundtable—June 15

The Law Enforcement Leadership Community of Practice (LELCoP) hosted a roundtable event on summer violence. Lead subject-matter expert (SME) for LELCoP Chief Sylvia Moir (retired) moderated the discussion, and PSP site leaders discussed their successes and challenges with deterring summer violence as well as programs and initiatives they have started to combat the issue.

CACoP: Social Network Analysis—June 17

The Crime Analysis Community of Practice (CACoP) webinar was moderated by lead SME Ms. Annie Mitchell, and presenters included Dr. Andrew Fox, Dr. Bryanna Fox, Ms. Diane Koenig, Mr. John Markovic, Mr. Joe McHale, and Mr. Joe Winter. Social network analysis (SNA) is a tool frequently used by law enforcement to visualize relationships as social structures to be shared as intelligence to better inform crime prevention and intervention efforts. This facilitated discussion highlighted the recent growth and utilization of SNA in crime reduction strategies. The format for this engagement was designed to gain insight from practitioners and researchers who have had success or encountered challenges in progressing the use of SNA.

PCoP: Building Community Trust—July 1

This roundtable for the Prosecution Community of Practice (PCoP) focused on building trust between prosecutors and their communities. Ms. Beth McGarry facilitated a discussion on the successes and challenges each PSP site is facing regarding building community trust. Ms. McGarry asked the PCoP members to describe who their community is, what their messages are, where and how they communicate these messages, and whom they partner with in their community engagement efforts. Resources were also provided to help the prosecutors with their trust-building efforts.

LELCoP: Linkage Between Traffic Stops and Violent Crime Rates—July 20

LELCoP hosted a roundtable event on the correlation between traffic stops and violent crime levels. Lead SME Chief Sylvia Moir (retired) moderated the discussion, and PSP site leaders discussed their successes and challenges with traffic stops and summarized the trends/patterns they are observing in their communities regarding traffic stops and levels of violent crime.

TCoP: Roundtable—July 27

The Technology Community of Practice (TCoP) roundtable was facilitated by Sergeant Patrick Kinney of the Chicago, Illinois, Police Department (PD). The session began with a brief welcome and introduction from the director of PSP, Ms. Kristie Brackens. During the roundtable, the TCoP members identified and prioritized topics of interest for future discussions and gave feedback regarding the frequency of TCoP sessions and the format of future TCoP engagements.

CACoP: Roundtable—July 28

This CACoP roundtable was presented by Mr. John Markovic, senior policy advisor, Bureau of Justice Assistance (BJA), and Ms. Annie Mitchell, lead SME. The roundtable discussion focused on specific crime analysis successes and challenges that PSP sites are currently experiencing and the topics or discussions the community would like to prioritize in future sessions. The CACoP members also provided feedback on the frequency of future CACoP sessions.

PCoP: Witness Intimidation—August 5

This PCoP event focused on witness intimidation, and Mr. John Wilkinson, from AEquitas, shared his expertise on the topic and strategies on how to prevent witness intimidation. Following the presentation, Ms. Beth McGarry moderated a discussion among the roundtable participants regarding how witness intimidation impacts the PSP sites.

PIOCoP: Communication Strategies—August 12

This Public Information Officer Community of Practice (PIOCoP) session was presented by lead SME Ms. Laura McElroy. The presentation focused on current communication strategies that law enforcement agencies are implementing as well as successes and challenges that public information officers are experiencing during these unprecedented times. The session was followed by a moderated discussion, and live polling questions were used to obtain participants' input and feedback regarding future PIOCoP engagements.

TCoP: NDCAC Presentation—August 31

The National Domestic Communications Assistance Center (NDCAC) presented to TCoP on "Resources for Law Enforcement in the Digital Age." This Web event was provided so that the PSP community and partner agency members could learn about NDCAC services, tools, resources, technologies, and training opportunities offered to federal, state, local, tribal, and campus law enforcement agencies to help enhance their criminal investigative techniques.

PCoP: Juvenile Diversion and Intervention Programs—September 2

PCoP hosted a presentation on innovative juvenile diversion and intervention programs. The virtual webinar included presentations by Mr. Anthony Pierro from the Ocean County, New Jersey, Prosecutor's Office and Ms. Stephanie Lombardo from the York County, Pennsylvania, District Attorney's Office. The presentations were followed by an interactive discussion moderated by Ms. Beth McGarry, in which participants could ask questions and receive advice and implementation guidance regarding the featured programs.

Welcome to PSP: U.S. Attorneys and Federal Stakeholders—September 17

BJA hosted a webinar with the U.S. Attorneys from the 2021 sites for an informal overview of the PSP initiative. It gave the new site support teams a chance to ask questions and hear more from the PSP team about what to expect during their three years in the program.

Consent Decrees and Constitutional Policing Three-Part Series

BJA, PSP, and TacLogix, Inc. presented a three-part Web series on what agencies can learn from consent decrees, constitutional policing strategies, and successful police reform initiatives. The three sessions featured several notable guests and were moderated by Mr. Arif Alikhan, former director of constitutional policing and policy for the Los Angeles, California, PD and DOJ official, and Geoffrey Alpert, PhD, independent monitor, police researcher, and professor in the University of South Carolina's Department of Criminology and Criminal Justice.

Session 1: A Look From Within and What Other Agencies Can Learn—September 21

- The Honorable Susie Morgan, United States District Judge for the Eastern District of Louisiana, who oversees the federal consent decree for the New Orleans, Louisiana, PD
- Mr. Charlie Beck, former chief of the Los Angeles PD and interim superintendent of the Chicago PD
- Chief Gordon Ramsay, Wichita, Kansas, PD; former chief of the Duluth, Minnesota, PD

The panelists explored the benefits and challenges of consent decree reforms to improve training and education, accountability systems, community partnerships, and officer wellness. They spoke from their unique experiences and perspectives as a federal judge overseeing a major consent decree, a former chief and interim superintendent under federal consent decree mandates at the Los Angeles PD and the Chicago PD, and a current chief in Wichita who has keenly observed how national reforms can be used to improve police departments of all sizes and in different communities.

Session 2: How Agencies Can Use Data Analysis and Technology to Strengthen Public Safety—October 28

- Maggie Goodrich, JD, chief executive officer, TacLogix, Inc., and former chief information officer for public safety, City of Los Angeles (Los Angeles PD and Los Angeles Fire Department)
- Craig Uchida, PhD, president, Justice and Security Strategies, Inc.
- Ms. Donna Roy, strategic advisor, Guidehouse, and former senior technology officer, U.S. Department of Homeland Security and Consumer Fraud Protection Bureau
- Mr. Joe Siegel, leader, Integrated Justice and Police Accountability Practice, Gartner, Inc.
- Mr. Ben Horwitz, co-founder, AH Datalytics, and former director of analytics, New Orleans PD

The second session focused on how agencies can use data analysis and technology to implement meaningful changes that help improve public safety.

Mr. Steven Rosenbaum, chief of the DOJ Civil Rights Division, Special Litigation Section, opened the session. Mr. Alikhan and Dr. Alpert facilitated the discussion.

Session 3: Innovative Ways to Engage Community Partners to Build Public Trust and Reduce Crime—December 1

This session focused on innovative methods to engage with community partners to understand issues and work together to reduce crime and protect communities.

The session featured a unique panel of law enforcement leaders and interviews with nationally recognized National College Athletic Association (NCAA) coaches who have worked to form innovative partnerships between local police officers and student athletes. They discussed methods to create meaningful and constructive relationships to bridge gaps in trust and understanding while protecting communities and reducing crime. They shared their personal experiences with the police and ways in which they have influenced and coached young student athletes to approach the complex issues surrounding policing and society.

The interviews included:

- Dawn Staley, head coach of the women's basketball program at the University of South Carolina.
- Randy Shannon, senior defensive analyst for Florida State University's football program and former head coach of the University of Miami Hurricanes football team.

The session also included a panel discussion with:

- Chief Ed Hudak, Coral Gables, Florida, Police Department, home to the University of Miami.
- Sheriff Leon Lott, Richland County, South Carolina, home to the University of South Carolina.

They discussed their unique partnerships with the coaches to address contemporary police issues and work together to protect their communities. The second panel focused on research regarding community engagement and effective community partnerships. It featured:

- Justin Nix, PhD, distinguished associate professor of criminology and criminal justice at the University of Nebraska at Omaha.
- Chief Shon Barnes, Madison, Wisconsin, Police Department.

Chief Barnes, a nationally recognized leader in police-community relations and a former Law Enforcement Advancing Data and Science (LEADS) Scholar with the National Institute of Justice, and Professor Nix shared their research on effective community policing programs.

PCoP: Balancing Police Accountability and Police Relations—October 7

PCoP hosted a presentation on balancing policy accountability with police relations. The virtual webinar included presentations by Mr. Dan Satterberg, prosecuting attorney, King County, Washington, and Ms. Nancy O'Malley, district attorney, Alameda County, California. The presentations were followed by an interactive discussion moderated by Ms. Beth McGarry, in which participants could ask questions and receive advice and guidance from the presenters.

CACoP: Crime Bulletins—October 13

The CACoP webinar was moderated by lead SME Ms. Annie Mitchell, and the topic was crime bulletins. Multiple PSP sites submitted crime bulletin examples ahead of time so that their site could show examples to the other CACoP members during the discussion. Ms. Mitchell also provided examples to show the members what to use and what not to use. Throughout the discussion, CACoP members were able to ask questions and discuss their own bulletins.

LELCoP: Consent Decrees and Constitutional Policing—October 19

This LELCoP Roundtable session was moderated by lead SME Chief Sylvia Moir (retired). Chief Moir welcomed everyone to the session and introduced the topic of consent decrees and constitutional policing. The session specifically focused on feedback from the PSP webinar "Perspectives on Consent Decrees and Constitutional Policing," which was held on September 21, 2021. The discussion was 30 minutes and was followed by an optional 30-minute question-and-answer session. Mr. Arif Alikhan and Dr. Geoffrey Alpert were able to help answer questions from the LELCoP members since they were the moderators for the "Perspectives on Consent Decrees and Constitutional Policing" webinar.

Community Violence Intervention (CVI) Implementation Youth Violence Listening Session—October 26

In support of the Biden-Harris Administration's comprehensive strategy to prevent and respond to gun crime and ensure public safety, DOJ convened experts in a virtual listening session to help create a CVI Implementation Checklist that will provide guidance and resources for jurisdictions seeking

to implement comprehensive, community-based strategies for preventing violence. This listening session brought together DOJ officials, researchers, and practitioners representing a wide range of community-based and criminal justice agencies to provide feedback on the tool, as well as suggest additional resources that a community might need as it implements CVI strategies. DOJ envisions that this checklist will be helpful for communities applying for federal funding to implement new or enhanced CVI initiatives. The listening session was interactive, and participants were encouraged to provide comments, questions, and relevant materials throughout the event via polling questions, the chat function, and a dedicated email address to provide information before and after the session.

CVI Feedback Sessions:

- October 28: CVI Providers and CVI TTA Providers
- October 28: Law Enforcement, Prosecutors, Judges
- October 29: Researchers
- November 3: Funders
- November 3: Service Providers
- November 4: Law Enforcement, Prosecutors, Judges
- November 4: CVI Providers and CVI TTA Providers

CACoP: Crime Analysis and Problem Solving—November 10

This CACoP session was moderated by Mr. John Markovic, senior policy advisor, BJA. This session focused on the topic of crime analysis and problem solving. SME Ms. Julie Wartell presented on this topic and then answered questions from the CACoP members.

Forum on Prosecution Four-Part Series

BJA presented this prosecution-focused workshop series. This virtual series was supported through PSP and the Innovative Prosecution Solutions (IPS) program. The PSP PCoP and IPS encourage outreach and relationship building among all prosecutors and district attorneys (DAs) throughout their networks and beyond.

Each forum workshop focused on a particular prosecutorial topic, bringing together prosecutors from PSP's current and alumni sites, IPS sites, the National District Attorneys Association (NDAA) membership, members of the Association of Prosecuting Attorneys Major County Prosecutor's Council, AEquitas, and the Vera Institute.

Crime Strategy Units—November 2

This session described the core elements of intelligence-driven prosecution models, highlighted successful crime strategy units (CSUs), answered how and why to implement crime strategy units, and discussed lessons learned.

- Keynote Speaker: Kristen Mahoney, former principal deputy director, BJA
- Stakeholder Speaker: David LaBahn, president, Association of Prosecuting Attorneys
- Moderator: Beth McGarry, former Principal Deputy Assistant Attorney General
- Presenter: Mike Mansur, director of communications, Jackson County, Missouri, Prosecutor's Office (PSP Kansas City)
- Presenter: Henry Chapman, CSU data analyst, Jackson County, Missouri
- Presenter: Ryan Bokoch, prosecutor, CSU, Cuyahoga County, Ohio (PSP Cleveland)

Managing Digital Evidence—November 9

A wide variety of data is available from sources of digital evidence. This session explored the scope of these sources and strategies on how such data can effectively be developed with forensically sound practices. Presenters discussed theories of admission, rules of evidence, and real-life examples to demonstrate how to properly authenticate and introduce digital evidence in court proceedings. The presentation discussed how leadership can support this technology and how leaders can share that knowledge with the community so that effective, important public safety technology can be deployed with developed trust and legitimacy.

- Keynote Speaker: Kristen Mahoney, former principal deputy director, BJA
- Stakeholder Speaker: Jennifer Long, chief executive officer, AEquitas
- Moderator: Beth McGarry, former Principal Deputy Assistant Attorney General
- Presenter: Cathee Hansen, deputy district attorney—digital evidence specialist, Denver, Colorado, District Attorney's Office
- Presenter: Chris Gray, crime analyst, Denver District Attorney's Office
- Presenter: Adam Bechtold, senior criminal investigator, Denver District Attorney's Office, Human Trafficking Unit

Prosecutor Wellness—November 16

Prosecutors face challenges every day that can impact their own well-being. This session discussed these challenges and issues related to prosecutors' well-being, including a wide range of topics such as secondary trauma, burnout, compassion fatigue, and more. The wellness of prosecutors is essential to their effectiveness to administer fair and equitable justice.

- Keynote Speaker: Principal Deputy Assistant Attorney General Amy Solomon, DOJ
- Stakeholder Speaker: Nelson Bunn, executive director, NDAA
- Moderator: Beth McGarry, former Principal Deputy Assistant Attorney General
- Presenter: Susan Broderick, program director, NDAA
- Presenter: Kirsten Pabst, well-being task force chair, elected prosecutor, Missoula County, Montana
- Presenter: Mary Ashley, well-being task force chair, deputy district attorney, San Bernardino County, California, District Attorney's Office

Prosecutorial Discretion—December 2

This session promoted the importance of a justice system based on fairness and equality and the role of prosecutors seeking fair and just prosecutions in order to improve community safety and well-being.

- Keynote Speaker: Associate Attorney General Vanita Gupta, DOJ
- Stakeholder Speaker: Mona Sahaf, deputy director, Reshaping Prosecution, Vera Institute of Justice
- Moderator: Beth McGarry, former Principal Deputy Assistant Attorney General
- Presenter: Dan Satterberg, prosecuting attorney, King County, Washington
- Presenter: Dalia Racine, district attorney, Douglas County, Georgia

LELCoP: Constitutional Policing Webinar Follow-Up—November 23

This LELCoP roundtable session was moderated by lead SME Chief Sylvia Moir (retired). Chief Moir welcomed everyone to the session and introduced the topic of consent decrees and constitutional policing. The session specifically focused on feedback from the second session of the PSP webinar “Perspectives on Consent Decrees and Constitutional Policing,” which was held on October 28, 2021. The discussion was 30 minutes and was followed by an optional 30-minute question-and-answer session. Mr. Arif Alikhan and Dr. Geoffrey Alpert were able to help answer questions from the LELCoP members since they were the moderators for the “Perspectives on Consent Decrees and Constitutional Policing” webinar.

CACoP: Data Dashboards—December 8

The December CACoP session was moderated by lead SME Ms. Annie Mitchell, and the topic was data dashboards. Amarillo and Harris County, Texas, provided dashboard examples to show to the other CACoP members during the discussion. Ms. Mitchell also provided examples and discussed what she liked and did not like about each one. Throughout the discussion, CACoP members were able to ask questions and discuss their own dashboards.

TCoP: Social Media Exploitation—December 16

The December TCoP session was moderated by Sergeant Patrick Kinney, and the presentation focused on social media exploitation. Sergeant Kinney used his own examples from the Chicago PD to provide information on social media policies, communicating with the community on how you are using social media, and using social media effectively to help with cases. After the presentation, TCoP members were given the opportunity to ask questions and discuss their own successes and challenges with social media.

Virtual Violent Crime Summit

The PSP Virtual Violent Crime Summit was held April 21–22. The summit included two days of presentations that focused on national violent crime and criminal justice issues. Day one included a keynote address on the COVID-19 pandemic, social unrest, and crime in U.S. cities. This was followed by a presentation from the following federal partners on the resources that they can provide to each of the active PSP sites: the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF); the Federal Bureau of Investigation (FBI); the U.S. Drug Enforcement Administration (DEA); and the U.S. Marshals Service (USMS). Before the midday break, there was also a live presentation on the Georgetown University Active Bystandership for Law Enforcement (ABLE) project. The next session on day one was the Law Enforcement Leaders' Roundtable. The roundtable included various PSP law enforcement leaders, who were asked a variety of topical questions on violent crime in the United States as well as recent issues pertaining to COVID-19. At the conclusion of day one, PSP announced the opening of the PSP Virtual Academy and provided a brief virtual open house to showcase the various educational resources that can be found in the academy. Day two included nine breakout sessions in which participants could jump between sessions if interested. Topics varied from community engagement, investigations, crime analysis, and criminal justice collaboration to technology, federal partnerships, gun violence, and constitutional policing.



Most Beneficial Summit Aspect

“Being able to participate remotely during the pandemic. I was able to hear from representatives of agencies from across the country from my office.”

—Summit Participant

Virtual Academy

In an effort to deliver meaningful and effective resources to PSP sites and beyond, the PSP team, in collaboration with leading law enforcement experts and practitioners, has developed interactive, virtual courses on law enforcement topics identified to be of great importance and shared interest to PSP network-wide and beyond. These courses are available nationwide to requesting law enforcement professionals. PSP and non-PSP sites enrolled in the Virtual Academy throughout 2021. More than 1,700 personnel enrolled in the courses, and over 900 completed the courses this year.



Virtual Academy Open House

“This new way of training, via well-designed virtual courses on topics that have wide appeal (such as the first two developed—on crime guns and crime scene excellence), is a very positive new contribution by PSP.”

—Virtual Academy Participant

Leadership Strategies

Law enforcement leaders often confront a politically charged environment and must be prepared to navigate the hurdles they will face, both internally and externally, to motivate and empower their personnel. This training provides law enforcement executives, line-level supervisors, and commanders with tools to develop their leadership mindsets and self-assess their capacities to navigate challenges while implementing the organizational change often associated with violence reduction strategies.

Crime S.C.E.N.E. Excellence

Numerous assessments across the PSP network have demonstrated that critical steps needed to begin a successful violent crime investigation may be overlooked during the initial response to the crime scene.

This course highlights the tools and best practices first responders need to consider to successfully manage violent crime scenes. Topics include initial response; officer demeanor and empathy; properly securing and controlling scenes; providing initial medical attention; securing and separating victims, witnesses, and bystanders; evidence considerations; note taking; notifications; neighborhood canvassing; scene briefings; and the importance of excellent report writing.

Law Enforcement Guide to Crime Guns

The initial recovery and identification of a crime gun is one of the most important steps in any investigation. This step is even more critical for agencies whose communities are experiencing high incidences of violent gun crime or are expanding their utilization of crime gun intelligence.

These firearms provide valuable investigative leads and are subsequently scrutinized during all aspects of the investigation that follow the recovery. Despite the importance of this initial step, firearms are frequently misidentified, leading to missed opportunities for lead development, case connection, and successful prosecution.

This training, which was developed in close collaboration with ATF, provides an overview of crime guns and firearm identification to enhance officers' and agencies' capacities to correctly recover and identify crime guns.

Navigating NIBIN Leads via the GETS System

The National Integrated Ballistic Information Network's (NIBIN) information flow for many departments is a consistent stream of information expressed as NIBIN leads. It is not uncommon for a department to receive 10, 15, or even 25 of these NIBIN leads every week. This includes new leads linking two events as well as new events being added to existing leads. Each NIBIN lead links a shooting to another shooting or a recovered crime gun to a shooting, or a complex combination of those. NIBIN leads received by most departments can quickly outpace available resources to address them.

This training is designed to provide an overview of navigating NIBIN leads via the geography, events, time, and solvability factors (GETS) System.

GunStat: A Data-Driven Approach to Address Gun Violence

Gun crime is a complex problem impacting many communities and neighborhoods. The U.S. Department of Justice, Bureau of Justice Statistics, estimates that in the United States, more than 400,000 violent crimes are committed with a firearm annually. In addition, the Centers for Disease Control and Prevention reports that firearms were the cause of death in more than 70 percent of all homicides. As we think about the complexity of gun crime, it is important to remember that these statistics are much more significant than numerical indicators. Each crime represents real people, real families, and entire communities that are impacted by the wide-ranging consequences of gun violence.

It also is important to understand that the primary perpetrators of gun violence represent a very small segment of a community. However, despite their small number, unabated gun offenders perpetuate a cycle of violence that leaves a path of fear and devastation in neighborhoods.

GunStat is a nationally recognized, data-driven management strategy that focuses on reducing gun crime through the targeted identification and prosecution of felony gun offenders. The strategy involves a collaborative approach among police, local prosecutors, and the United States Attorney's Office to systematically track gun offenders through the criminal justice system. Through this process, GunStat provides real-time intelligence on trends that promote the systematic enforcement and prosecution of violent gun offenders.

During this training session, participants will learn how to leverage data and collaboration to implement the GunStat model.

Site Highlights

Community Engagement

- ◀ In 2021, the Harris County, Texas, Sheriff's Office announced the creation of a new Community Policing Unit. Deputies assigned to the unit will be trained by Dr. Craig Uchida on collective efficacy as part of the PSP TTA program.
- ◀ In the beginning of 2021, the Tulsa, Oklahoma, PD and FC Tulsa announced the launch of Project eNGAGE to have Tulsa police officers from the department's Community Engagement Unit host monthly gatherings at community centers where local kids can play Esports, such as FIFA and Rocket League; listen to guest speakers; and enjoy a meal with officers.



Constitutional Policing

- ◀ The Davenport PD is incorporating community perspectives into its violent crime reduction efforts. In June 2021, Mayor Mike Matson announced the formation of a Violent Crime Community Task Force, which includes a number of community organizations. The Davenport PD was able to visit with the Washington, DC, Metro and Baltimore, Maryland, PDs to learn about community-based violence prevention strategies. "We had an opportunity as a city to visit DC and Baltimore, and this kind of stems from the mayor's implementation of a violent crime task force," Major Jeff Bladel said. "Part of the opportunities that we had is that through some of the connections we have through our Public Safety Partnership, we have the ability to connect with different agencies and learn, so peer exchange and peer learning."^{1,2}

Crime Analysis

- ◀ The FBI collaborated with the Wichita PD to conduct an in-depth violent crime analysis report for Wichita. Wichita is a geographically dispersed city, and the analysis was useful in identifying 50 hot spots across the city that are responsible for 18 percent of the city's overall violent crime. In 2021, the FBI continued to work with the Wichita PD to take a deep dive using external data and analytic techniques to better understand these hot spots and identify collaborative strategies for local, state, and federal agencies to implement to drive down violent crime and improve public safety in these hot-spot areas.
- ◀ Previously known as the Indianapolis, Indiana, Crime Gun Intelligence Center (ICGIC), the Indiana Crime Guns Task Force (ICGTF) was created by the State of Indiana in 2021 and funded with \$10 million over two years. The creation of this task force allowed for regional police agencies to join Indianapolis in its fight against rising gun crime. During 2021, ICGTF seized 288 firearms and made 270 arrests.³

Criminal Justice Collaboration

- ◀ When asked about the PSP partnership, Anniston, Alabama, Police Chief Bill Partridge noted that Anniston's violence spills over to the Oxford PD occasionally and working together with technology and increased manpower has helped tremendously. The Oxford PD has always had a working partnership with the Anniston PD, but through PSP, that relationship has grown tremendously. They rely on each other with intel, which is something they never had done before.
- ◀ On April 13, 2021, the Kansas City, Missouri, No Violence Alliance (NOVA) board expanded the membership of the board from seven to nine to allow greater community participation and agreed to oversee implementation of the PSP strategic plan. The main goal of the strategic plan is to reduce gun violence through a combination of prevention, intervention, and enforcement strategies. The NOVA changes increase community and stakeholder buy-in to the strategic plan and its likelihood for implementation and success.

Gun Violence

- ◀ In November 2021, the Baltimore PD received approval for another year of funding on its gunshot detection system, noting that approximately 88 percent of alerts do not have a 9-1-1 call associated with them. Within the 24 hours following an alert, the PD sends an officer and canine to canvas the area. The Mayor's Office of Neighborhood Safety and Engagement plans on leveraging ShotSpotter alerts to help inform victim assistance and support a community-based response to provide social services, emergency services, and police services, noting that 65 percent of youths that hear gunfire start to withdraw because of trauma. This will allow the city to bring in a multiagency effort to improve the quality of life within those neighborhoods.
- ◀ The Amarillo PD obtained the NIBIN system in October 2019. All crime scene evidence recovered from incidents was entered into the system, as well as evidence going back retroactively to January 1, 2018. In 2021, there were 2,085 case investigations entered, with a total of 2,605 entries. The Amarillo PD had 255 total leads for the year. A total of 518 firearms were test-fired and entered the system. This helps create and expand the database for the area.

Federal Partnerships

- ◀ In April 2021, the Anniston PD apprehended and charged the top target on its top ten offender list. The operation involved a year-long investigation with local gambling establishments, the FBI, the Internal Revenue Service, and the U.S. Attorney's Office. The offender has been a problem for the area dating back 30–40 years and was implicated in murder, prostitution, and other crimes.

Investigations

- ◀ The Cleveland, Ohio, Organized Crime Drug Enforcement Task Force (OCDETF) Strike Force facility opened on January 6, 2021. The new facility will allow police, federal investigators, and both state and federal prosecutors to collaborate and share resources on investigations into criminal organizations at one central location.⁴

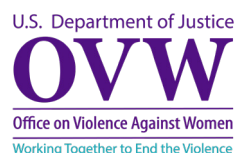
- ◀ In 2021, the Baton Rouge, Louisiana, PD developed a nonfatal shooting database. The database compiles all data, records, and correspondence relative to each nonfatal shooting incident. Information is added to the database through the stages of the investigation. Database records can be shared via email, link, text notification, and a custom phone application. The database is intended to keep command staff and others abreast of each incident as it happens and the magnitude of follow-up that comes with case investigation, along with allowing quick access to statistics.

Technology

- ◀ To support the enhancement of technology, the Anchorage, Alaska, PD engaged in a technology assessment in 2020. On April 3, 2021, Anchorage voters approved funding of a technology package for the Anchorage PD. The package includes the purchase and implementation of a new record management system (RMS), a body worn camera (BWC) system, and a digital evidence management system. The new technology will support the recently expanded Crime Analysis Unit.
- ◀ In 2021, the Miami, Florida, PD Crime Gun Intelligence Center (CGIC) averaged one day from sample collection to submission into NIBIN and identified 781 NIBIN leads as of November 2021. The tactical teams are also seizing more guns for submission, with 561 guns in 2020 and 782 as of November 2021. Because of the increased workload, the CGIC hired an administrative aid. The CGIC is now working on recanvassing shooting scenes and has partnered with ATF and the canine unit to make sure it is collecting all the casings. The major in charge of the CGIC noted that ATF is awarding the team an investigative excellence award.

Federal Partners

Partnering with federal law enforcement partners is a crucial part of success for the PSP sites. Federal law enforcement partners from ATF, DEA, the FBI, and USMS assign points of contact to serve as liaisons to navigate DOJ law enforcement resources available to the sites. Each federal partner offers resources and training to the sites, including assistance with firearms tracing, gang investigations, recovery and extraction of video evidence, tactical training, and more. The partners participate in PSP site calls, attend the PSP Summit, and provide any requested presentations on various PSP webinars and trainings.



Endnotes

¹ See <https://www.wgad.com/article/news/local/as-seen-on-tv/davenport-good-neighbor-project-connecting-neighbors-to-local-government-and-law-enforcement/526-8d3a2965-9c80-4714-a853-f94148bb0e4a> for additional information.

² See <https://www.kwqc.com/2021/07/16/davenport-leaders-explore-community-based-strategies-tackle-violent-crime/> for local news coverage.

³ See <https://fox59.com/news/indycrime/impds-new-violent-crime-units-remove-hundreds-of-illegal-guns-in-two-months/> for additional information.

⁴ See <https://www.justice.gov/usao-ndoh/pr/law-enforcement-leaders-celebrate-opening-cleveland-ocdetf-strike-force-facility>.

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